## **Appendix F: Survey Instruments**

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

Thank you for agreeing to complete this survey. Your responses are valuable to our understanding of the Oregon public health system's response to the COVID-19 pandemic. The purpose of this study is to identify lessons learned and recommendations for improvement in response to large-scale public health emergencies and public health system resiliency (the ability to recover from emergencies).

This survey contains questions related to funding, funding mechanisms, emergency management coordination, enforcement and compliance, data, health equity, public private partnerships, the public health workforce, and more.

We will not ask for any identifying information in the survey. Data collected will be reported in the aggregate, and responses to open ended questions may be quoted anonymously.

This survey will take approximately 30 minutes to complete. Please complete the survey by September 2, 2022. We understand that you may have not been working on COVID-19 response in your organization during the entire pandemic or may not be able to answer a particular question or set of questions due to your role in the COVID-19 response; we have incorporated response options to account for these circumstances. Please do your best to answer all the questions relevant to your time working on COVID-19 response and your role.

# If you have any questions or difficulties accessing the survey, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co.

\* 1. In which region of Oregon does your agency/organization provide services? (These regions are based on modified emergency response regions to include at least 5 counties per region)

- 1. Region 1: Clackamas, Clatsop, Columbia, Multnomah, Tillamook, Washington
- 2. Region 2: Benton, Lincoln, Linn, Marion, Polk, Yamhill
- 3. Region 3: Coos, Curry, Douglas, Jackson , Josephine, Lane
- 4. Region 4: Baker, Gilliam, Hood River, Malhuer, Morrow, Sherman, Umatilla, Union, Wallowa, Wasco
- 5. Region 5: Crook, Deschutes, Grant, Harney, Jefferson, Klamath, Lake, Wheeler

\* 2. How many employees are currently employed at your organization?

- O Fewer than 10
- 10-24
- 25-49
- 50-99
- 0 100-249
- 🔵 More than 250

#### \* 3. What is your role in your organization? (Please select all that apply)

Executive director

- Finance director
- Program coordinator

Other (please specify)

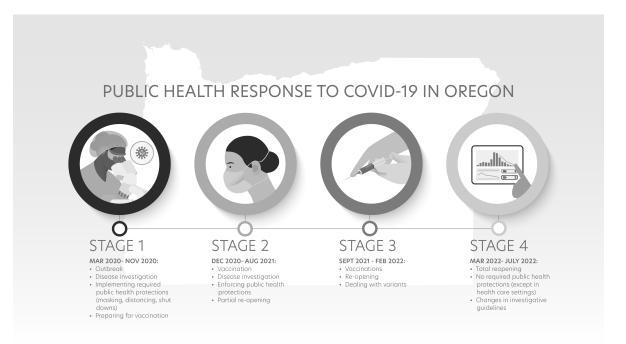
4. How long have you been in your current role?

- 6 months or longer
- ) Less than 6 months

Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 5. What was your previous role?

Public Health Response to COVID-19 in Oregon - CBO Survey 2022



\* 6. Looking at the pandemic stages graphic above, during which phases were you involved in COVID-19 response activities at your CBO? (Please select all that apply)

	Stage 1
	Stage 2
	Stage 3
	Stage 4
$\square$	All stages

Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 7. Prior to the COVID-19 pandemic, did your CBO ever partner with Oregon Health Authority or a Local Public Health Authority/County Health Department to assist in emergency response?

O Yes

🔵 No

O Unsure

\* 8. Prior to the COVID-19 pandemic, did your CBO ever provide public health resources or support?

) Yes

🔿 No

O Unsure

\* 9. Based on your experience to date, how would you evaluate your CBO's overall level of prepardness to respond to the COVID-19 pandemic?

 $\bigcirc$  Not at all prepared

Minimally prepared

- Moderately prepared
- Highly prepared

\* 10. Please elaborate on why you selected your response to the question above.

Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 11. Which of the following COVID-19 specific funding-related challenges did your CBO

## encounter? (Select all that apply)

Lack of existing infrastructure for processing and administrative oversight of funds

Challenges regarding allowable use of grant funds

Learning new financial systems

Spending money within the given time frame

Other (please specify)

\* 12. For which of the following areas did your CBO use COVID-19 funding? (Select all that apply)

	COVID-19 response planning
	Contact tracing
	COVID-19 testing communications
	Personal Protective Equipment (PPE) distribution
	Vaccination clinics
	Addressing vaccine hesitancy
	Culturally-tailored, population-specific COVID-19 communications
	Translating federal, state or local COVID-19 communications (e.g., flyers, social media posts, videos, campaigns, etc.)
	Quarantine/isolation support
	Wraparound supports
	Securing other funding
	Hiring new staff
	Other (please specify)
L	

\* 13. Which of the following, if any, were a barrier to efficient use of COVID-19 funds? (Select all that apply)

The length of time it took to receive funds
Frequency of receiving funds (e.g., every three months)
Reporting requirements associated with the funding source
Reimbursement structure or model of funding
Spending requirements for funding source (e.g., could only spend money on specific items)
Hiring new employees
County-level administrative requirements
None of these
Other (please describe)

\* 14. Which of the following, if any, do you think are needed to lessen the burden for CBOs in managing monetary resources during a significant emergency response? (Select all that apply)

Assistance with applying for additional funds

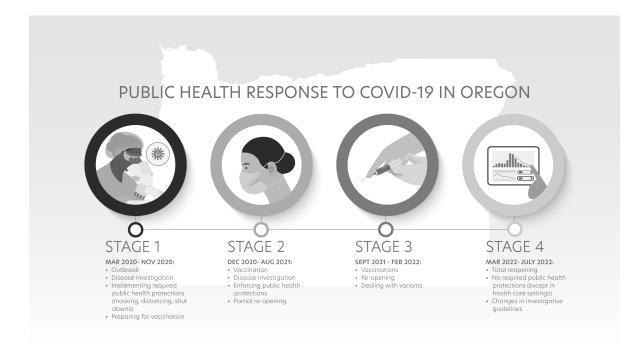
Rapid timeline for making funds available

Flexibility within funding streams for different program elements

Streamlined reporting requirements

Better advertisement/information sharing of available funding sources

Other (please describe)



\* 15. During any of the stages, did your CBO worry if you would continue to have enough funds to support your community in managing the COVID-19 pandemic?

	Yes	No	Unsure	I was not working on COVID-19 response in my organization at this stage
Stage 1	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 16. What was the month your CBO began formal COVID-19 response? We want to know when your CBO began responding to COVID-19, regardless of funding status. Please provide the month and year.

* 17	In which	of the	following	ways did	vour CBO	respond t	o the	COVID-19	pandemic?
ц,	III WINCH	or the	ionowing	ways ulu	your CDO	respond t	o me	COVID-13	panuenne:

Perform COVID-19 monitoring and contact tracing

Facilitate distribution of PPE within the community

Develop and conduct outreach strategies specific to the needs of your CBO priority populations

Ensure access to accurate and timely COVID-19 information in multiple languages

Provide feedback on ways to better serve community members

Provide vaccination clinics within your local community

Disseminate COVID-19 information to the community

Provide wraparound services

Other (please specify)

\* 18. Which of the following barriers, not related to funding, did your CBO experience during response to the COVID-19 pandemic?

Lack of locally available PPE

Difficulty onboarding new staff

Creating scripts for contact tracing

Lack of culturally-tailored communications, including language accessibility

Other (please specify)

\* 19. Which of the following challenges hindered the effectiveness, scale, or quality of your CBO's COVID-19 response? (Select all that apply)

Did not have enough staff

Lack of adequate funding

Lack of training on emergency response

Lack of guidance from state government

Inconsistent guidance from state government

Lack of guidance from federal government

Inconsistent guidance from federal government

Other (please specify)

\* 20. Reflecting on OHA's response to the COVID-19 pandemic, how well do you believe OHA was able to:

	Poor	Fair	Good	Excellent
Perform tasks the public health system was expected to accomplish (the public health system is all public, private, and voluntary entities that contribute to the protection of the health of the population within a jurisdiction)	$\bigcirc$	$\bigcirc$	0	0
Make connections with other organizations that necessary for system operation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide information across local health systems	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinate response activities across the system	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Acquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

21. Did your CBO coordinate or provide vaccination clinic(s)?

O Yes

🔵 No

🔵 Don't know

\* 22. Which types of vaccination distribution methods did you use? (Select all that apply)

Mobile vans	
Pop-up clinics	
Drive-thru clinics	
School-based vaccination sites	
Family vaccination clinics	
Other (please specify)	

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

23. Which of the following were helpful in increasing the number of people who received the COVID-19 vaccine?

Mass vaccination clinics

Community- or population-specific vaccine clinics

Incentives for receiving vaccines (e.g. gift card)

Culturally-tailored vaccine communications to the community

Creating a sense of community responsibility

I cannot answer; this was not included in my role in the COVID-19 response.

Other (please specify)

\* 24. Which of the following barriers did your CBO experience when supporting vaccination efforts in your community?

Vaccine hesitancy (community confidence in vaccine)

Vaccination eligibility schedule

Challenges in coordinating vaccine clinics

Staffing issues relating to vaccine distribution

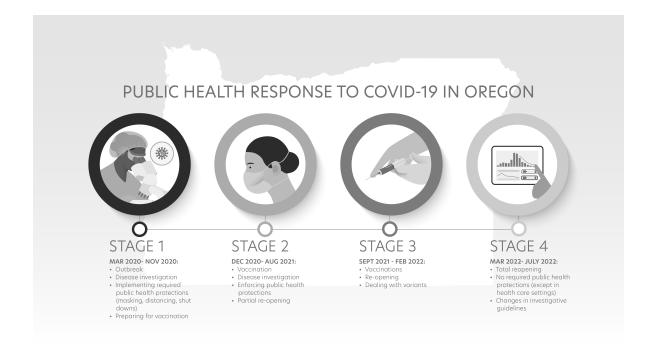
Lack of vaccine information in multiple languages

Limited supply of vaccines

Scheduling boosters

I cannot answer; this was not included in my role in the COVID-19 response.

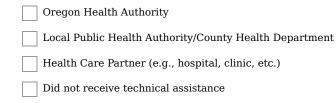
Other (please specify)



\* 25. During any of the following stages, did your CBO receive technical assistance (TA) from any agencies/organizations to inform your COVID-19 response activities?

			My CBO was not involved in COVID-19 response during this	
	No	Yes	stage	Don't know
Stage 1	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 26. Which agencies or organizations did you receive technical assistance (TA) from? (Select all that apply).



Other (please specify)

\* 27. Which of the following supports would have been helpful for your CBO when first responding to the COVID-19 pandemic in your community?

Dedicated staff contact at governmental partner organizations (e.g., LPHA, OHA) for my CBO

COVID-19 communications in languages other than English (videos, flyers, scripts, etc.)

Communication about and support applying for funding opportunities

Other (please specify)

#### Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 28. Thinking about response to the COVID-19 pandemic, did your CBO have existing partnerships, develop new partnerships, or did not partner with the following organizations?

	Existing partnership	New partnership	Some existing and some new partnerships within this sector	Did not partner
Other community based organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - K-12 education	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - Higher ed (college, university, trade schools)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Health systems/Hospitals	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinated Care Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Local Public Health Authority/County Health Department	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Long term care facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Oregon Health Authority	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tribes	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
None of the above	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify)				

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

The next several questions will ask you about how your CBO communicated about public health mandates with the public.

\* 29. In which of the following ways did your CBO provide COVID-19 information to the community?

CBO website
Pre-recorded informational videos or webinars
Real-time (live) videos, webinars, or other type of informational session
Fliers and pamphlets distributed in the community (on-site)
Local news or radio stations
Social media posts (e.g., Twitter, Instagram, Facebook)
In-person events
Telephone calls
E-mails or text communications
Churches or church-based event
Other (please specify)

 $\ast$  30. When developing targeted public health messaging, how often did your CBO do the following:

	Always	Sometimes	Rarely	Never	Not applicable because we did not create targeted messaging
Make sure COVID-19 messaging was available in multiple languages	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging was culturally appropriate	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging met ADA standards	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging was written in plain language	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Develop messaging aimed at restoring or promoting trust in the COVID-19 response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	0

\* 31. In which of the following languages did your CBO make COVID-19 messaging available? (Select all that apply)

English
Spanish
Chinese
Vietnamese
Korean
Russian
Tagalog
American Sign Language (ASL)
Not applicable because we did not create targeted messaging
Other (please specify)
<u>-</u>

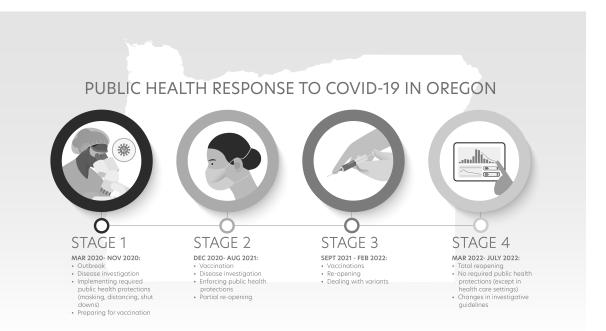
\* 32. What populations did your CBO prioritize for community- or population-specific COVID-19 messaging? (Select all that apply)

Older adults
Nursing home residents
People with chronic medical conditions
Low income individuals/families
Children
People with disabilities (e.g. physical, mental, emotional, cognitive, etc.)
People with behavioral health conditions
Racial/ethnic communities
LGBTQ+
Pregnant people
Individuals/families experiencing homelessness
None
Other (please specify)

\* 33. Which racial/ethnic communities did you prioritize for culturally-specific COVID-19

### messaging? (Select all that apply)

Hispanic or Latino/a/x populations
Arabic populations
Chinese populations
African American/Black populations
Micronesian populations
Pacific Islander populations
Korean populations
Russian populations
Somali populations
Vietnamese populations
None
Other (please specify)



34. For each stage, what were the biggest barriers for your CBO in disseminating COVID-19 information to the community?

Stage 1	
Stage 2	
Stage 3	
Stage 4	

\* 35. How did your CBO handle COVID-19 misinformation in the community?

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 36. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 1 (March - November 2020)?** 

	Poor	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (Higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 37. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 2 (December 2020 - August 2021)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (Higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 38. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 3 (September 2021 - February 2022)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 39. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 4 (March - July 2022)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

#### Public Health Response to COVID-19 in Oregon - CBO Survey 2022

\* 40. Which of the following do you think would have helped your CBO in a more effective response to the COVID-19 pandemic in your community?

Existing contracts from OHA that could be activated in the event of a public health emergency

Clearly defined roles and boundaries for response across CBOs

Existing partnerships with other community, health care, and governmental organizations

Other (please specify)

41. Do you have any final lessons learned about Oregon's public health response to the Covid-19 pandemic that you'd like to share?

## Public Health Response to COVID-19 in Oregon - CBO Survey 2022

Thank you for taking the time to complete this survey, we really appreciate your perspectives and feedback. Information you've provided will be included in up to three reports on Oregon's public health response to COVID-19 for the Oregon legislature (November 2022, April 2023, September 2023). If you have any additional thoughts or questions, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co. Thanks again!

## OR COVID-19 Response Study - CCO Survey 2022

Thank you for agreeing to complete this survey. Your responses are valuable to our understanding of the Oregon public health system's response to the COVID-19 pandemic. The purpose of this study is to identify lessons learned and recommendations for improvement in response to large-scale public health emergencies and public health system resiliency (the ability to recover from emergencies).

This survey contains questions related to funding, funding mechanisms, emergency management coordination, enforcement and compliance, data, health equity, public private partnerships, the public health workforce, and more.

We will not ask for any identifying information in the survey. Data collected will be reported in the aggregate, and responses to open ended questions may be quoted anonymously.

This survey will take approximately 15 minutes to complete. Please complete the survey by September 2, 2022. We understand that you may have not been working on COVID-19 response in your organization during the entire pandemic or may not be able to answer a particular question or set of questions due to your role in the COVID-19 response; we have incorporated response options to account for these circumstances. Please do your best to answer all the questions relevant to your time working on COVID-19 response and your role. Please do not share this survey link with anyone else, but feel free to ask your colleagues for answers to these survey questions.

If you have any questions or difficulties accessing the survey, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co.

## OR COVID-19 Response Study - CCO Survey 2022

\* 1. In which region(s) of Oregon does your CCO provide services? (These regions are based on modified emergency response regions to include at least 5 counties per region)

Region 1: Clackamas, Clatsop, Columbia, Multnomah, Tillamook, Washington

Region 2: Benton, Lincoln, Linn, Marion, Polk, Yamhill

Region 3: Coos, Curry, Douglas, Jackson, Josephine, Lane

Region 4: Baker, Gilliam, Hood River, Malheur, Morrow, Sherman, Umatilla, Union, Wallowa, Wasco

Region 5: Crook, Deschutes, Grant, Harney, Jefferson, Klamath, Lake, Wheeler

#### \* 2. What is your current role?

- O President/Chief Executive Officer
- Chief Financial Officer
- Chief Operating Officer
- Chief Medical Director
- Other (please specify)

\* 3. How long have you been in your current role?

- 6 months or longer
- C Less than 6 months

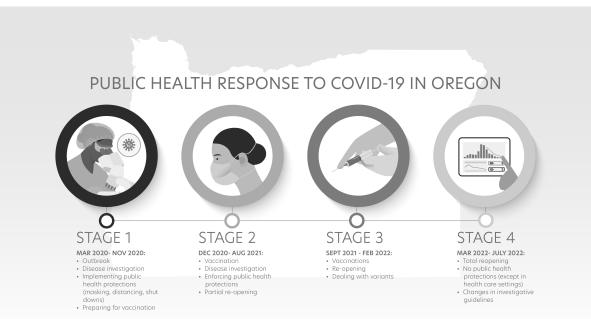
## OR COVID-19 Response Study - CCO Survey 2022

#### Previous role

#### 4. What was your previous role?

## OR COVID-19 Response Study - CCO Survey 2022

#### Stages of COVID-19



\* 5. Based on the stages listed in the graphic, during which phases were you involved in COVID-19 response activities?

Stage 1
Stage 2
Stage 3
Stage 4
All stages

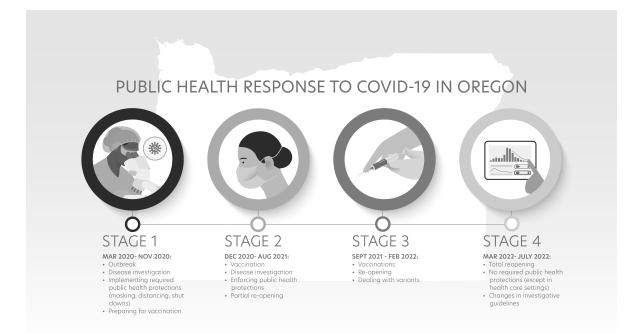
## OR COVID-19 Response Study - CCO Survey 2022

#### Preparedness

## The next several questions will ask about overall preparedness, capacity, and expertise to respond to the COVID-19 pandemic.

\* 6. Prior to the COVID-19 pandemic, did your CCO ever partner with the Oregon Health Authority or a Local Public Health Authority/County Health Department to assist in emergency response?

- O Yes
- 🔿 No
- 🔵 Unsure



\* 7. How would you evaluate your CCO's overall level of preparedness to respond to the COVID-19 pandemic at each stage?

	Not at all prepared	Minimally prepared	Moderately prepared	Highly prepared
Stage 1	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 8. Please elaborate on why you selected your response to the question above.

OR COVID-19 Response Study - CCO Survey 2022

 $\ast$  9. Reflecting on the Oregon Health Authority's response to the COVID-19 pandemic, how well do you believe OHA was able to:

	Poor	Fair	Good	Excellent
Perform tasks the public health system was expected to accomplish (the public health system is all public, private, and voluntary entities that contribute to the protection of the health of the population within a jurisdiction)	0	$\bigcirc$	0	0
Make connections with other organizations that are necessary for system operation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide information across local health systems	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Perform cooperative activities within the system	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Acquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to others	$\bigcirc$	$\bigcirc$	$\bigcirc$	0

\* 10. How would you rate each of the following aspects of Oregon's public health system response to COVID-19?

	Poor	Fair	Good	Excellent
Prioritization of health equity	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 response planning	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Distribution of Personal Protective Equipment	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Testing availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccination rollout and availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Contact tracing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data accessibility and availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Staff recruitment and hiring	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public/private partnerships	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Quarantine/isolation facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Wraparound supports during quarantine (rent, food, etc.)	$\bigcirc$	0	$\bigcirc$	$\bigcirc$

## OR COVID-19 Response Study - CCO Survey 2022

#### Vaccine

- \* 11. Did your CCO coordinate or provide vaccination clinic(s)?
  - ) Yes
  - 🔵 No
  - 🔵 Don't know

## OR COVID-19 Response Study - CCO Survey 2022

## Vaccine distribution

12. Which types of vaccination distribution methods did you use? (Select all that apply)

Mobile Vans
Pop-Up Clinics
Drive-through clinics
School-Based Vaccination Sites
Family Vaccination Clinics
Other (please specify)

## OR COVID-19 Response Study - CCO Survey 2022

Partnerships

\* 13. How did your CCO partner with the following organizations or agencies as part of the COVID-19 response? (Select all that apply)

	Partnered for COVID- 19 response planning	Partnered for COVID- 19 testing sites	Partnered for PPE distribution	Partnered for vaccine clinics	Partnered for culturally- responsive, targeted health equity response	Partnered for community- or population- specific communications	Partnered for enforcement of public health mandates or requirements	Did not partner during pandemic	
Community Based Organizations									
Education - K-12 education									
Education - Higher Ed (college, university, trade school)									
Hospitals									
Long-term care facilities									
Tribes									
Local Public Health Authorities									
Oregon Health Authority									
Other (please sp	pecify)								

\* 14. Thinking about your COVID-19 response partners, did your CCO have existing

partnerships, develop new partnerships, or not partner with the following organizations?

	Existing partnership	New partnership	Some new and some existing partnerships	Did not partner	I cannot answer; this was not included in my role in the Covid- 19 response
Community Based Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - K-12 education	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - Higher Ed (college, university, trade school)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Hospitals	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Long term care facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tribes	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Local Public Health Authorities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Oregon Health Authority	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## OR COVID-19 Response Study - CCO Survey 2022

#### **COVID-19** Communications

\* 15. Which of the following mass-reach communication platforms did your CCO use to communicate COVID-19 information?

CCO Website
Local news stations
Social media
Radio stations
Newspapers
We did not use mass-reach communication platforms
I cannot answer; this was not included in my role in the Covid-19 response
Other (please specify)

\* 16. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 1 (March - November 2020)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

# \* 17. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 2 (December 2020 - August 2021)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## OR COVID-19 Response Study - CCO Survey 2022

\* 18. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 3 (September 2021 - February 2022)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 19. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 4 (March - July 2022)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Changes to investigative guidelines	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 20. Did your CCO develop and disseminate any COVID-19 public health messaging?

- 🔵 Yes
- 🔿 No

O Unsure

## OR COVID-19 Response Study - CCO Survey 2022

#### Messaging

# 21. When developing targeted public health messaging, how often did your CCO do the following:

	Always	Sometimes	Rarely	Never
Make COVID-19 messaging available in multiple languages	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging met ADA standards	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging was written in plain language	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

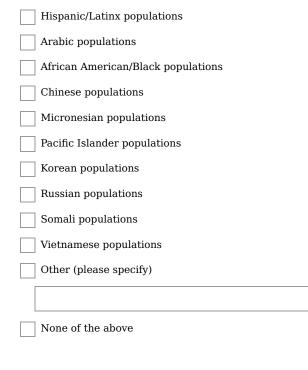
## 22. In which of the following languages did your CCO make COVID-19 messaging available?

English
Spanish
Arabic
Simplified Chinese
Traditional Chinese
Chuukese
Hmong
Korean
Russian
Somali
Vietnamese
American Sign Language (ASL)
Other (please specify)

23. What populations did your CCO prioritize for community- or population-specific COVID-19 messaging?

Older adults
Nursing home residents
People with chronic medical conditions
Low income individuals/families
Children
People with disabilities (e.g. physical, mental, emotional, cognitive, etc.)
People with behavioral health conditions
Racial/ethnic communities
LGBTQ+
Pregnant people
Individuals/families experiencing homelessness
Other (please specify)
None of the above

# 24. Which racial/ethnic communities did your CCO prioritize for culturally-specific COVID-19 messaging?



## OR COVID-19 Response Study - CCO Survey 2022

#### Wrap up

25. Please share any additional thoughts on your experience of Oregon's response to the COVID-19 pandemic.

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Thank you for taking the time to complete this survey, we really appreciate your perspectives and feedback. Information you've provided will be included in up to three reports on Oregon's public health response to Covid-19 for the Oregon legislature (November 2022, April 2023, and September 2023). If you have any additional thoughts or questions, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co. Thanks again!

### Public Health Response to COVID-19 in Oregon - Emergency Management Surve

#### Survey Introduction

Thank you for agreeing to complete this survey. Your responses are valuable to our understanding of the Oregon public health system's response to the COVID-19 pandemic. The purpose of this study is to identify lessons learned and recommendations for improvement in response to large-scale public health emergencies and public health system resiliency (the ability to recover from emergencies).

This survey contains questions related to funding, funding mechanisms, emergency management coordination, data, health equity, public private partnerships, and more.

We will not ask for any identifying information in the survey. Data collected will be reported in the aggregate, and responses to open ended questions may be quoted anonymously.

This survey will take approximately 30 minutes to complete. **Please complete the survey by September 28**, **2022**. There are a few open comments questions that are optional to complete if you would like to add additional details to your responses.

If you have any questions or difficulties accessing the survey, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co.

#### Public Health Response to COVID-19 in Oregon - Emergency Management Survey

\* 1. In which region of Oregon does your Emergency Management office/program provide services? (These regions are based on modified emergency response regions to include at least 5 counties per region)

- 🔿 Region 1: Clackamas, Clatsop, Columbia, Multnomah, Tillamook, Washington
- Region 2: Benton, Lincoln, Linn, Marion, Polk, Yamhill
- 🔿 Region 3: Coos, Curry, Douglas, Jackson, Josephine, Lane
- 🔿 Region 4: Baker, Gilliam, Hood River, Malheur, Morrow, Sherman, Umatilla, Union, Wallowa, Wasco
- 🔿 Region 5: Crook, Deschutes, Grant, Harney, Jefferson, Klamath, Lake, Wheeler

#### \* 2. What type of jurisdiction is your EM program/office a part of?

- City
- County
- Tribe
- Other (please specify)

#### Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

#### Survey introduction

Thank you for participating in our survey. Your feedback is important to our understanding of the Oregon public health system's response to the COVID-19 pandemic. The purpose of this study is to identify lessons learned and recommendations for improvement in response to large-scale public health emergencies and public health system resiliency (the ability to recover from emergencies).

This survey contains questions related to funding, funding mechanisms, emergency management coordination, enforcement and compliance, data, health equity, public private partnerships, the public health workforce, and more.

We will not ask for any identifying information in the survey. Data collected will be reported in the aggregate, and responses to open ended questions may be quoted anonymously.

This survey will take approximately 30-45 minutes to complete. Please complete the survey by September 2, 2022. We understand that you may have not been working on COVID-19 response in your organization during the entire pandemic or may not be able to answer a particular question or set of questions due to your role in the COVID-19 response; we have incorporated response options to account for these circumstances. Please do your best to answer all the questions relevant to your time working on COVID-19 response and your role.

If you have any questions or difficulties accessing the survey, please contact Elizabeth Pascal at Rede Group at elizabeth.paschal@redegroup.co.

#### Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

#### Demographics

\* 1. In which region of Oregon does your agency/organization provide services? (These regions are based on modified emergency response regions to include at least 5 counties per region)

- 🔿 Region 1: Clackamas, Clatsop, Columbia, Multnomah, Tillamook, Washington
- () Region 2: Benton, Lincoln, Linn, Marion, Polk, Yamhill
- 🔿 Region 3: Coos, Curry, Douglas, Jackson , Josephine, Lane
- 🔿 Region 4: Baker, Gilliam, Hood River, Malheur, Morrow, Sherman, Umatilla, Union, Wallowa, Wasco
- 🔿 Region 5: Crook, Deschutes, Grant, Harney, Jefferson, Klamath, Lake, Wheeler

#### Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

Thank you for agreeing to complete this survey. Your responses are valuable to our understanding of the Oregon public health system's response to the COVID-19 pandemic. The purpose of this study is to identify lessons learned and recommendations for improvement in response to large-scale public health emergencies and public health system resiliency (the ability to recover from emergencies).

This survey contains questions related to funding, funding mechanisms, emergency management coordination, enforcement and compliance, data, health equity, public private partnerships, the public health workforce, and more.

We will not ask for any identifying information in the survey. Data collected will be reported in the aggregate, and responses to open ended questions may be quoted anonymously.

This survey will take approximately 30-45 minutes to complete. Please complete the survey by September 2, 2022. We understand that you may have not been working on COVID-19 response at your Tribe during the entire pandemic or may not be able to answer a particular question or set of questions due to your role in the COVID-19 response; we have incorporated response options to account for these circumstances. Please do your best to answer all the questions relevant to your time working on COVID-19 response and your role.

If you have any questions or difficulties accessing the survey, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co.

#### Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

#### Demographic questions

\* 1. In which region of Oregon is your Tribe located? (These regions are based on modified emergency response regions to include at least 5 counties per region)

- Region 1: Clackamas, Clatsop, Columbia, Multnomah, Tillamook, Washington
- () Region 2: Benton, Lincoln, Linn, Marion, Polk, Yamhill
- 🔿 Region 3: Coos, Curry, Douglas, Jackson , Josephine, Lane
- 🔿 Region 4: Baker, Gilliam, Hood River, Malheur, Morrow, Sherman, Umatilla, Union, Wallowa, Wasco
- 🔿 Region 5: Crook, Deschutes, Grant, Harney, Jefferson, Klamath, Lake, Wheeler

#### Role

\* 2. What is your role?

- 🔵 Health Administrator
- Member of Tribal COVID-19 Response Team
- Other (please specify)

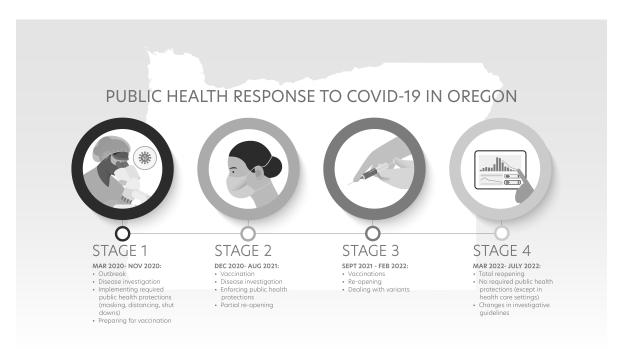
\* 3. How long have you been in your current role?

- 6 months or longer
- C Less than 6 months

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

#### 4. What was your previous role?

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022



\* 5. Looking at the pandemic stages graphic, during which stages were you involved in COVID-19 response activities at your Tribe? (Please select all that apply)

	Stage 1
	Stage 2
	Stage 3
	Stage 4
$\square$	All stages

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

## The next several questions will ask about overall preparedness, capacity, and expertise to respond to the COVID-19 pandemic.

\* 6. Based on your experience to date, how would you evaluate your Tribe's overall level of emergency preparedness to respond to the COVID-19 pandemic?

 $\bigcirc$  Not at all prepared

Minimally prepared

Moderately prepared

\* 7. Please elaborate on why you selected your response to the question above.

\* 8. Thinking about when you first began working on COVID-19, how would your rate your individual level of emergency preparedness to respond to the pandemic (e.g., knowledge, training, experience, expertise)?

Not at all prepared

- Minimally prepared
- O Moderately prepared
- Highly prepared

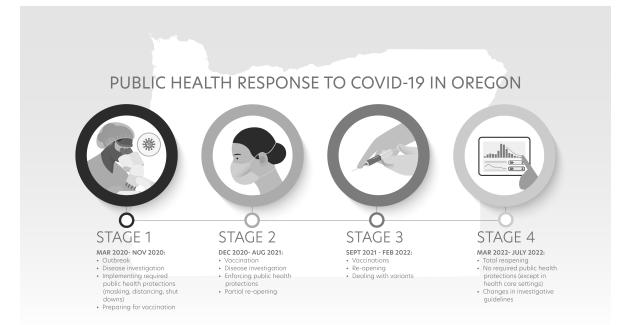
\* 9. Please elaborate on why you selected your response to the question above.

- \* 10. Which of the following best describes an emergency response plan for your Tribe?
  - $\bigcirc$  We had a plan that was developed or updated prior to the start of the COVID-19 pandemic
  - $\bigcirc$  We had a plan that was outdated that was updated after the start of the pandemic
  - We did not have a plan at the start of the pandemic, but developed one after the start of the COVID-19 pandemic
  - 🔿 We do not have a plan
  - 🔵 I don't know

### Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

# The next several questions will ask about your Tribe's response the COVID-19 pandemic.

- \* 11. When did your Tribe begin a formal COVID-19 response?
  - Date of Oregon's emergency declaration
  - O Date of first COVID-19 case in Tribe
  - Date of federal emergency declaration
  - Other (please specify)



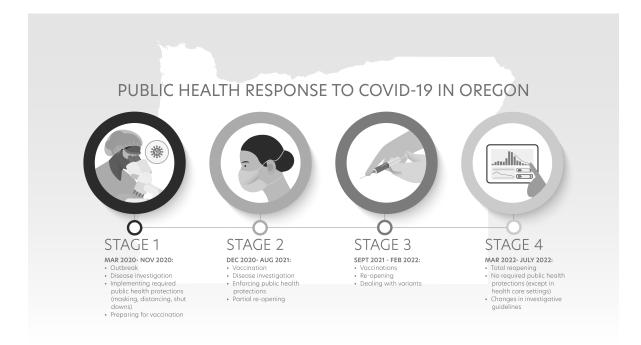
# \* 12. For Stage 1 (March - November 2020), state whether your Tribe reduced or

expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on COVID-19 response at this stage	I cannot answer; this was not included in my role
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 13. For **Stage 2 (December 2020 - August 2021)**, state whether your Tribe reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on COVID-19 response at this stage	I cannot answer; this was not included in my role
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$



\* 14. For **Stage 3 (September 2021 - February 2022)**, state whether your Tribe reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on COVID-19 response at this stage	I cannot answer; this was not included in my role
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 15. For **Stage 4 (March - July 2022)**, state whether your Tribe reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on COVID-19 response at this stage	I cannot answer; this was not included in my role
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

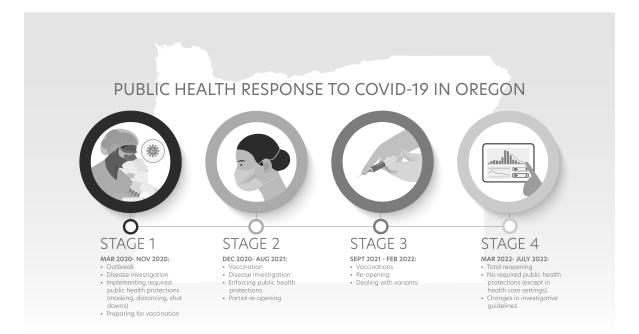
# Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

\* 16. Which of the following challenges hindered the effectiveness, scale, or quality of your Tribe's COVID-19 response? (Select all that apply)

Did not have enough staff
Lack of adequate funding
Lack of training in emergency preparedness
Lack of assistance from state government
Inconsistent guidance from state government
Lack of assistance from Indian Health Services
Inconsistent guidance from Indian Health Services
Not enough community partnerships (including health care and CBO partnerships)
Burdensome reporting requirements
Not applicable; My Tribe did not encounter any challenges
Other (please specify)

\* 17. Reflecting back on your Tribe's response to the COVID-19 pandemic, how well do you believe you were able to:

	Poor	Fair	Good	Excellent	
Perform tasks the public health system was expected to accomplish	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Make connections with other organizations that were necessary for system operation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide information across local health systems	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Perform cooperative activities within the system	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Aquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$



\* 18. Overall, how would you rate your Tribe's response to the COVID-19 pandemic during each stage?

	Poor	Fair	Good	Excellent
Stage 1	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

\* 19. Reflecting on Oregon Health Authority's (OHA) response to the COVID-19 pandemic, how well do you believe OHA was able to:

	Poor	Fair	Good	Excellent
Perform tasks the public health system was expected to accomplish	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Make connections with other organizations that necessary were for system operation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide information across local health systems	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Perform cooperative activities within the system	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Aquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 20. Did your tribe work directly or indirectly with Indian Health Services in response to the COVID-19 pandemic?

🔿 No

O Yes

21. Reflecting on the Indian Health Service's (IHS) response to the COVID-19 pandemic, how well do you believe IHS was able to:

	Poor	Fair	Good	Excellent	Unsure
Perform tasks the public health system was expected to accomplish	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Make connections with other organizations that necessary were for system operation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide information across local health systems	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Perform cooperative activities within the system	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Aquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

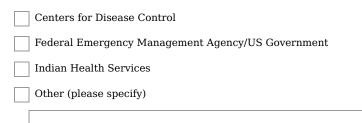
### Funding

\* 22. Aside from COVID-19 funding dispersed by Oregon Health Authority, did your Tribe receive any additional COVID-19 specific funding?

- 🔿 No
- O Yes
- 🔿 Don't know

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

\* 23. Aside from OHA, what other sources did your Tribe receive COVID-19 specific funding? (Select all that apply)



### Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

\* 24. For each of the following statements about the total COVID-19 funding received by your Tribe, select which response option best suits you.

	Strongly agree	Agree	Neutral	Disagree	Strongly disagree	answer; this was not included in my role
My Tribe received adequate funding for COVID-19 case investigation and contact tracing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
My Tribe received adequate funding for COVID-19 testing (e.g., planning, set- up, communications, running testing sites)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
My Tribe received adequate funding for COVID-19 vaccination	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 25. Reflecting specifically on the funding your Tribe received from the Oregon Health Authority: OHA equally split COVID-19 funds for Tribes across participating Tribes and NARA. Which of the following statements is true about the amount of funding your Tribe received based off of this funding model?

My Tribe had more funding than we could spend to effectively respond to the COVID-19 pandemic

() My Tribe had just the right amount of funding to effectively respond to the COVID-19 pandemic

() My Tribe did not have enough funding to effectively respond to the COVID-19 pandemic

() I cannot answer; this was not included in my role

I cannot

\* 26. Which of the following, if any, do you think are needed to assist Tribes in managing

monetary resources during a significant emergency response? (Select all that apply)

Different mechanisms for determining funding formulas
Rapid timeline for making funds available
Flexibility within funding streams for different program elements
Streamlined reporting requirements
None
Other (please specify)

\* 27. Which of the following, if any, were a barrier to efficient use of COVID-19 funds? (Select all that apply)

The length of time it took to receive funds

Reporting requirements associated with the funding source

Staff capacity to stand up and maintain programs with funding

Administrative/contracting process requirements

None of these

Other (please describe)

## Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

Partnerships

\* 28. How did your Tribe partner with the following organizations or agencies as part of the COVID-19 response? (Select all that apply)

	Partnered for COVID- 19 response planning	Partnered for COVID- 19 testing sites	Partnered for PPE distribution	for vaccine	health equity	Partnered for community- or population- specific communications	Partnered for enforcement of public health mandates or requirements	
Community Based Organizations								
Education - K-12 education								
Education - Higher Ed (college, university, trade school)								
Health systems/Hospitals								
Coordinated Care Organizations								
Long term care facilities								
Other Tribes								
Local Public Health Authority/County Health Department								
Oregon Health Authority								
Indian Health Services								
Northwest Portland Area Indian Health Board								
Jails/correctional facilities								
Other (please specif	fy)				7			

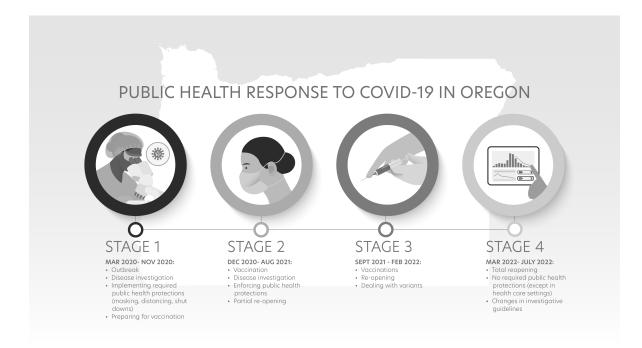
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\* 29. Thinking about your COVID-19 response partners, did your Tribe have existing partnerships, develop new partnerships, or not partner with the following organizations?

	Existing partnership	New partnership	Some existing and some new partnerships within this sector	Did not partner
Community Based Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - K-12 education	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - Higher Ed (college, university, trade school)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Health systems/hospitals	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinated Care Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Long-term care facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other Tribes	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Local Public Health Authority/County Health Department	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Oregon Health Authority	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Indian Health Services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Northwest Portland Area Indian Health Board	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Jails/correctional facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify)				

# Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

Data



\* 30. For each stage, did your Tribe have access to local epidemiological data necessary to guide decision making related to your Tribe's COVID-19 response?

	No	Yes	Unsure
Stage 1	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 31. Did your Tribe have the capacity to manage epidemiological data locally?

- O No
- O Yes
- 🔵 Unsure/Don't know

\* 32. During which of the stages, if any, did any entity provide technical assistance to your Tribe to access, understand, or use COVID-19 epidemiological data? (Select all that apply)

Stage 1
Stage 2
Stage 3
Stage 4
No technical assistance was provided at any time
Unsure

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

### Technical assistance

### 33. Which entities provided technical assistance?

Oregon Health Authority

Local Public Health Authority/County Health Department

Northwest Portland Area Indian Health Board/Northwest Tribal Epi Center

Indian Health Services

Other (please specify)

## Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

34. How many employees did your Tribe hire specifically to meet the needs of its COVID-19 response?

○ None

1-5

6-10

11-25

26-50

51-75

O More than 75

\* 35. What types of employees did your Tribe hire specifically to meet the needs of COVID-19 response? (Select all that apply)

Contact tracers
Public information professionals
Disease Investigator of Disease Intervention Specialist
Clinical staff (e.g., nurses, healthcare provider, dentist)
Epidemiologists
Laboratory workers
None
Other (please specify)

\* 36. Did you experience any of the following difficulties with public health staff to support COVID-19:

	No	Yes	Don't know
Recruitment	$\bigcirc$	$\bigcirc$	$\bigcirc$
Onboarding	$\bigcirc$	$\bigcirc$	$\bigcirc$
Retainment of staff	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 37. Did your Tribe have to reassign employees from their regular duties to support the COVID-19 response?

- 🔵 No
- O Yes

On't know

\* 38. From which role were these employees reassigned? (Select all that apply)

	Behavioral health	(substance u	ise/abuse and	mental health)
	Dona rorar mound	(oubobuiloo u	loo, ab abo ana	monour mounting

Tobacco, alcohol, or other drug prevention

Diabetes screening and prevention work

Obesity prevention

Suicide prevention

Peer-delivered services

Housing

Emergency services

Self-sufficiency

Child welfare

Other (please specify)

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

Vaccine

\* 39. Which of the following challenges did your Tribe face in regards to coordination and implementation of your vaccination plan?

Financial reimbursement for costs associated with vaccine administration
Vaccine storage issues (e.g., accessibility of storage facility, transportation, etc.)
Vaccine supply
Staffing issues relating to vaccine distribution
Community confidence in vaccine or other issues
None
We did not have a vaccination plan
Other (please specify)

\* 40. Did your Tribe coordinate or provide vaccination clinic(s)?

- O Yes
- O No
- O Don't know

# Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

\* 41. Which types of vaccination distribution methods did you use? (Select all that apply)

- Mobile Vans
   Pop-Up Clinics
   Drive-through clinics
   School-Based Vaccination Sites
   Family Vaccination Clinics

  - Other (please specify)

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

Public health requirements

### \* 42. Which of the following public health requirements, if any, did your Tribe adopt?

Masking in public spaces/workplaces

Prohibiting public gathering (churches, community events, etc.)

Prohibiting indoor dining

Prohibiting in person attendance in schools

Isolation and quarantine rules

None; did not adopt any public health requirements

I cannot answer; this was not included in my role

Other (please describe)

## \* 43. Did your Tribe enforce any of following public health requirements adopted by **your Tribe**?

Masking in public spaces/workplaces
Prohibiting public gathering (churches, community events)
Prohibiting indoor dining
Prohibiting in person attendance in schools
Isolation and quarantine rules
None of the above
I cannot answer; this was not included in my role
Other (please specify)

# \* 44. Did your Tribe enforce any of following public health requirements enacted by **Oregon state or local county government**?

Masking in public spaces/workplaces
Prohibiting public gathering (churches, community events)
Prohibiting indoor dining
Prohibiting in person attendance in schools
Isolation and quarantine rules
None of the above
I cannot answer; this was not included in my role
Other (please specify)

\* 45. Which of the following strategies were most effective for your Tribe in enforcing public health mandates, such as stay-at-home orders and mask mandates?

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

### **COVID-19** communications

# The next several questions will ask you about how your Tribe communicated about public health mandates with the public.

\* 46. Which of the following mass-reach communication platforms did your Tribe use to communicate COVID-19 information?

Tribe's Website
Local news stations
Social media
Radio stations
Newspapers
We did not share COVID-19 information over mass-media platforms
Other (please specify)

\* 47. Reflecting on adherence to the public health protections in **Stage 1 (March - November 2020)**, how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 48. Reflecting on adherence to the public health protections in **Stage 2 (December 2020 -August 2021)**, how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 49. Reflecting on adherence to the public health protections in **Stage 3 (September 2021** 

- **February 2022**), how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

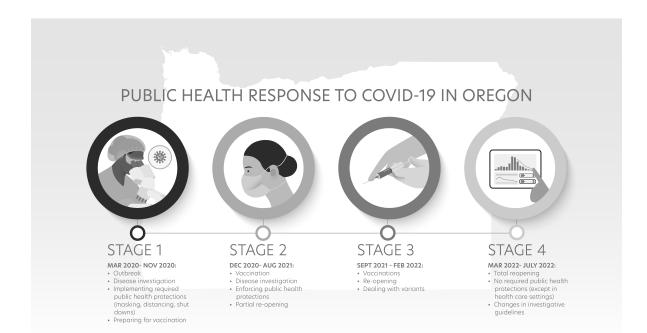
\* 50. Reflecting on adherence to the public health protections in **Stage 4 (March - July 2022)**, how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Changes to investigative guidelines	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 51. When developing community-specific public health messaging, how often did your Tribe do the following:

	Always	Sometimes	Rarely	Never	We did not develop community- specific public health messaging
Make COVID-19 messaging available in multiple languages	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging met ADA standards	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging was written in plain language	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	0

During the COVID-19 pandemic, many Tribes were forced to suspend or alter foundational public health services to respond to the COVID-19 pandemic. The following questions will ask about how your Tribe changes existing services and programs during the COVID-19 response.



\* 52. For each of the following services please state if your Tribe reduced or expanded services during **Stage 1 (March - November 2020)** of the pandemic.

	Reduced services	Expanded services	Services remained the same	Tribe doesn't provide these services
Behavioral health (substance use/abuse and mental health)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Peer-delivered services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Housing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Emergency services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Self-sufficiency	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Child welfare	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify)				

\* 53. For each of the following services please state if your Tribe reduced or expanded services during **Stage 2 (December 2020 - August 2021)** of the pandemic.

	Reduced services	Expanded services	Services remained the same	Tribe doesn't provide these services	
Behavioral health (substance use/abuse and mental health)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Peer-delivered services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Housing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Emergency services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Self-sufficiency	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Child welfare	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify)					

\* 54. For each of the following services please state if your Tribe reduced or expanded services during **Stage 3 (September 2021 - February 2022)** of the pandemic.

5	5	5	, I	
	Reduced services	Expanded services	Services remained the same	Tribe doesn't provide these services
Behavioral health (substance use/abuse and mental health)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Peer-delivered services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Housing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Emergency services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Self-sufficiency	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Child welfare	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify)				

\* 55. For each of the following services please state if your Tribe reduced or expanded services during **Stage 4 (March - July 2022)** of the pandemic.

	Reduced services	Expanded services	Services remained the same	Tribe doesn't provide these services
Behavioral health (substance use/abuse and mental health)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Peer-delivered services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Housing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Emergency services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Self-sufficiency	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Child welfare	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify)		,		

\* 56. Which of the following issues, if any, did your Tribe address via targeted initiatives or programs during the COVID-19 pandemic?

Vaccine hesitancy
Food security
Behavioral or mental health conditions
Access to healthcare services
Prenatal and postpartum care
Substance use (alcohol, tobacco, opioid, cannabis)
Programs that service infants and young children
Clean water
Other (please specify)
None of these

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\* 57. Has your Tribe conducted an After-Action Review (AAR) or debriefed your COVID-19 response?

🔿 No

- ( ) Not yet, but we are planning to conduct an After-Action Review/debrief
- ( ) Yes, we are currently conducting an After-Action Review/debrief
- Yes, we have already conducted an After-Action Review/debrief

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58. When was your After-Action Review (AAR) or debrief conducted? (please provide month and year)

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

### AAR

\* 59. Do you anticipate making changes or adjustments to your program, functional, or business models based on lessons learned during COVID-19 pandemic?

🔵 No

Yes, planning to make changes

Yes, already adopted changes

🔿 Unsure

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### Considering/planning changes

60. Please elaborate on the changes you have adopted/are considering or planning to adopt.

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61. Please share any additional thoughts on your experience of Oregon's response to the COVID-19 pandemic as a Tribal leader.

Public Health Response to Covid-19 in Oregon - Tribal Nations Survey 2022

Thank you for taking the time to complete this survey, we really appreciate your perspectives and feedback. Information you've provided will be included in up to three reports on Oregon's public health response to Covid-19 for the Oregon legislature (November 2022, April 2023, September 2023). If you have any additional thoughts or questions, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co. Thanks again!

\* 2. What is your role in your Local Public Health Authority? (Please select all that apply)

LPHA Administrator	Public Information Officer
Public Health Officer	Equity Lead or Liaison
Communicable Disease Lead	Epidemiology Lead
Emergency Preparedness Manager or Coordinator	
Other (please specify)	

\* 3. How long have you been in your current role?

- 6 months or longer
- $\bigcirc$  Less than 6 months

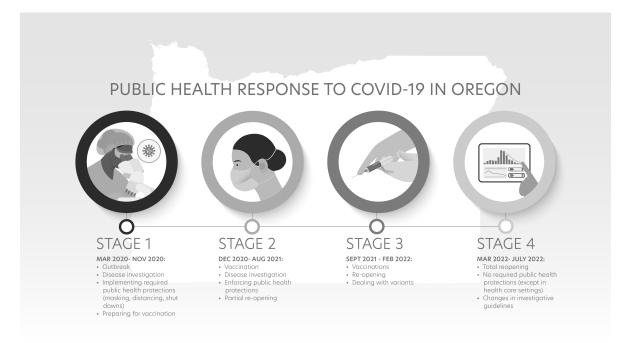
Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

Demographics

\* 4. What was your previous role?

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

Stage Involvement



\* 5. Looking at the pandemic stages graphic above, during which stages were you involved in COVID-19 response activities at your LPHA? (Please select all that apply)

Stage 1
Stage 2
Stage 3
Stage 4
All stages

### Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

### Preparedness

# The next several questions will ask about overall preparedness, capacity, and expertise to respond to the COVID-19 pandemic.

\* 6. Thinking about when you first became involved in the public health system response to COVID-19, how would your rate your individual level of emergency preparedness to respond to the pandemic (e.g., knowledge, training, experience, expertise)?

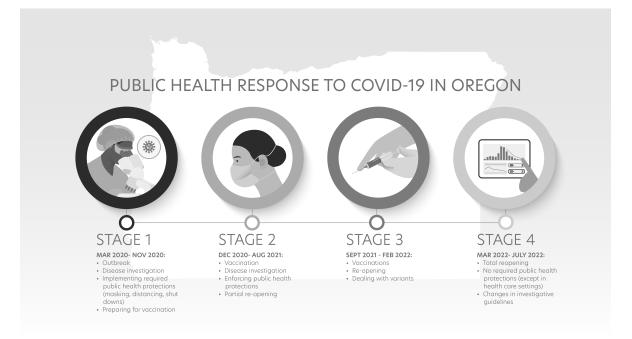
- $\bigcirc$  Not at all prepared
- Minimally prepared
- Moderately prepared
- Highly prepared

### \* 7. Please elaborate on why you selected your response to the question above.

\* 8. Which of the following best describes the existence of a jurisdictional pandemic response plan at your LPHA?

- () My LPHA had a plan that was developed or updated prior to the start of the COVID-19 pandemic
- 🔿 My LPHA had a plan that was outdated that was updated after the start of the pandemic
- My LPHA did not have a plan at the start of the pandemic, but developed one after the start of the COVID-19 pandemic
- My LPHA does not have a plan
- 🗍 I don't know

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\* 9. How would you evaluate your LPHA's overall level of preparedness to respond to the COVID-19 pandemic at each stage?

	Not at all prepared	Minimally prepared	Moderately prepared	Highly prepared	I was not working on COVID-19 response at my organization at this stage.
Stage 1 (March - November 2020)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2 (December 2020 - August 2021)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3 (September 2021 - February 2022)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4 (March - July 2022)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

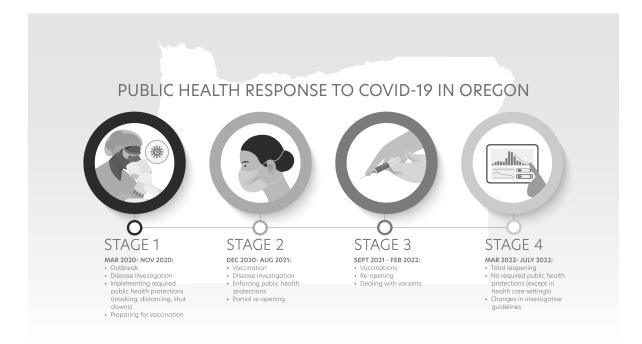
\* 10. Please elaborate on why you selected your response to the question above.

## Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

### Response

# The next several questions will ask about state and local response to the COVID-19 pandemic.

- \* 11. When did your LPHA begin formal COVID-19 response?
  - $\bigcirc$  Date of Oregon's emergency declaration
  - O Date of first COVID-19 case in your LPHA
  - $\bigcirc$  Data of federal emergency declaration
  - Other (please specify)



\* 12. For **Stage 1 (March - November 2020)**, state whether your LPHA reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

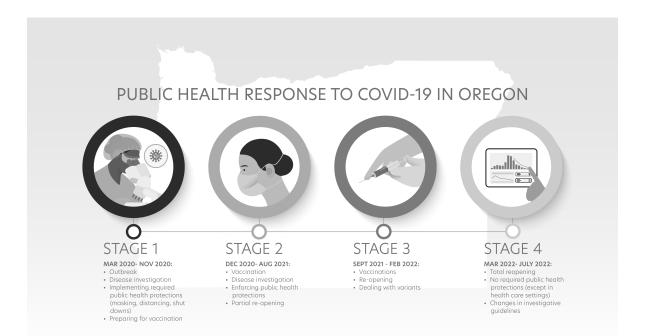
	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on COVID-19 response in my organization at this stage.	I cannot answer; this was not included in my role in the COVID-19 response.
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 13. For Stage 2 (December 2020 - August 2021), state whether your LPHA reduced or

expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on Covid-19 response in my organization at this stage.	I cannot answer; this was not included in my role in the Covid- 19 response.
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022



\* 14. For **Stage 3 (September 2021 - February 2022)**, state whether your LPHA reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on COVID-19 response in my organization at this stage.	I cannot answer; this was not included in my role in the COVID-19 response.
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 15. For **Stage 4 (March - July 2022)**, state whether your LPHA reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change	I was not working on COVID-19 response in my organization at this stage.	I cannot answer; this was not included in my role in the COVID-19 response.
Disease containment activities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Surveillance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data presentation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

# Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

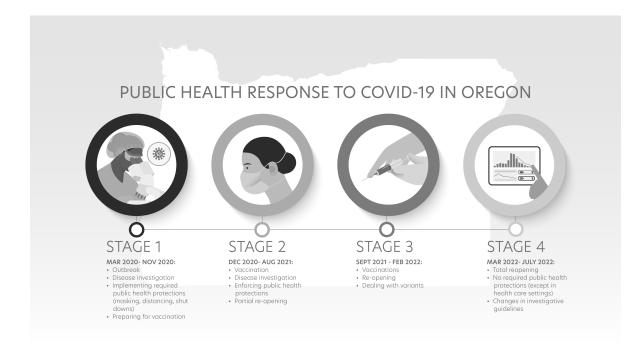
Response

\* 16. Which of the following challenges hindered the effectiveness, scale, or quality of your LPHA's COVID-19 response? (Select all that apply)

Did not have enough staff	Lack of guidance from federal government
Lack of adequate funding	Inconsistent guidance from federal government
Lack of training in emergency preparedness	Politicization of public health
Lack of guidance from state government	Inadequate data, especially sub-population data
Inconsistent guidance from state government	Not applicable; My LPHA did not encounter any
Not enough community partnerships (including health care and CBO partnerships)	challenges
Other (please specify)	

\* 17. Regarding your LPHA's response to the COVID-19 pandemic, how well do you believe your agency was able to:

	Poor	Fair	Good	Excellent
Perform tasks the public health system was expected to accomplish	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Make connections with other organizations that were necessary for system operation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide information across local health systems	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinate response activities across the system	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Acquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$



\* 18. Overall, how would you rate your LPHA's response to the COVID-19 pandemic during each stage?

	Poor	Fair	Good	Excellent	I was not working on COVID-19 response in my organization at this stage.
Stage 1 (March - November 2020)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2 (December 2020 - August 2021)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3 (September 2021 - February 2022)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4 (March - July 2022)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 19. Reflecting on OHA's response to the COVID-19 pandemic, how well do you believe OHA was able to:

	Poor	Fair	Good	Excellent
Perform tasks the public health system was expected to accomplish	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Make connections with other organizations that were necessary for system operation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide information across local health systems	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinate response activities across the system	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Acquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to my LPHA	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 20. How would you rate each of the following aspects of Oregon's public health system response to COVID-19?

	Poor	Fair	Good	Excellent
Prioritization of health equity	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 response planning	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Guidance provided by OHA to LPHAs	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Distribution of Personal Protective Equipment	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Testing availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccination rollout and availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Contact tracing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data accessibility and availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Staff recruitment and hiring	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public/private partnerships	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Quarantine/isolation facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Wraparound supports during quarantine (rent, food, etc.)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

# Funding

\* 21. Aside from COVID-19 funding dispersed by OHA or directly from the federal government, did your LPHA receive any additional COVID-19 specific funding?

🔵 No

) Yes

 $\bigcirc$  I cannot answer; this was not included in my role in the COVID-19 response.

List other funding sources (if applicable):

\* 22. For each of the following statements about COVID-19 funding received by your LPHA, select which response option best suits you.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	I cannot answer; this was not included in my role in the COVID-19 response.
My agency received adequate funding for COVID-19 case investigation and contact tracing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
My agency received adequate funding for COVID-19 testing (e.g., planning, set- up, communications, running testing sites)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
My agency received adequate funding for COVID-19 vaccination (e.g., planning, set-up, communications, running vaccination sites)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 23. OHA used the existing Public Health Modernization Funding formula for allocation of COVID-19 funds. Which of the following statements is true about the amount of funding your LPHA received based off of this formula?

 $\bigcirc$  My agency had more funding than we could spend to effectively respond to the COVID-19 pandemic

 $\bigcirc$  My agency had just the right amount of funding to effectively respond to the COVID-19 pandemic

 $\bigcirc$  My agency had did not have enough funding to effectively respond to the COVID-19 pandemic

() I cannot answer; this was not included in my role in the COVID-19 response.

\* 24. Which of the following, if any, do you think are needed to assist LPHAs in managing monetary resources during a significant emergency response? (Select all that apply)

Different mechanisms for determining funding formulas

Rapid timeline for making funds available

Flexibility within funding streams for different program elements

Streamlined reporting requirements

Other (please specify)

\* 25. Which of the following, if any, were a barrier to efficient use of COVID-19 funds your

LPHA received from OHA? (Select all that apply)

The length of time it took to receive funds

Reporting requirements associated with the funding source

Staff capacity to stand up and maintain programs with funding

County-level administrative/contracting process requirements

None of these

Other (please specify)

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

Partnerships

\* 26. How did your LPHA partner with the following organizations or agencies as part of the COVID-19 response? (Select all that apply)

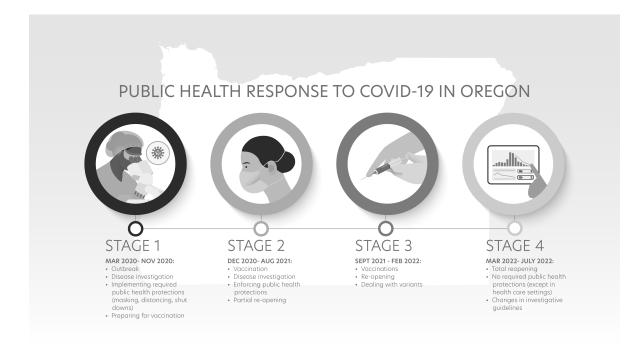
	Partnered for COVID- 19 response planning	Partnered for COVID- 19 testing sites	Partnered for PPE distribution	Partnered for vaccine clinics	Partnered for culturally- responsive, targeted health equity response	Partnered for community- or population- specific communications	Partnered for enforcement of public health mandates or requirements	Did not partner during pandemic
Community Based Organizations								
Education - K-12 education								
Education - Higher Ed (college, university, trade school)								
Health systems/Hospitals								
Coordinated Care Organizations								
Long term care facilities								
Tribes								
Other Local Public Health Authorities								
Oregon Health Authority								
Other								
Other (please speci	fy the other	organizat	ion your LPH	A partnere	d with)			

\* 27. Thinking about your COVID-19 response partners, did your LPHA have existing partnerships, develop new partnerships, or not partner with the following organizations?

	Existing partnership	New partnership	Some existing and some new partnerships within this sector	Did not partner
Community Based Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - K-12 education	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - Higher Ed (college, university, trade school)	0	$\bigcirc$	$\bigcirc$	$\bigcirc$
Health systems/Hospitals	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinated Care Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Long term care facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tribes	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other Local Public Health Authorities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Oregon Health Authority	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

Data



\* 28. For each stage, did your LPHA have access to local epidemiological data necessary to guide decision making related to your LPHA's COVID-19 response?

	No	Yes	Unsure
Stage 1 (March - November 2020)	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2 (December 2020 - August 2021)	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3 (September 2021 - February 2022)	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4 (March - July 2022)	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 29. During which stages did OHA provide technical assistance to your LPHA to access, understand, or use COVID-19 epidemiological data? (Select all that apply)

	Stage 1 (March - November 2020)
	Stage 2 (December 2020 - August 2021)
	Stage 3 (September 2021 - February 2022)
	Stage 4 (March - July 2022)
	OHA did not provide any technical assistance
<b>1</b>	Unsure

\* 30. Did your LPHA have the expertise to manage COVID-19 epidemiological data locally?

🔿 No

) Yes

O Unsure/Don't know

\* 31. Did your LPHA have the capacity to manage COVID-19 epidemiological data locally?

🔿 No

) Yes

O Unsure/Don't know

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

# Public Health Staffing

\* 32. How many employees did your LPHA hire specifically to meet the needs of its COVID-19 response?

○ None	<u> </u>
○ 1-5	51-75
O 6-10	O More than 75
○ 11-25	I cannot answer; this was not included in the COVID-19 response.

\* 33. What types of employees did your LPHA hire specifically to meet the needs of COVID-19 response? (Select all that apply)

Contact tracers
Public information professionals
Disease Investigator or Disease Intervention Specialist
Clinical staff (e.g., nurses, healthcare provider)
Epidemiologists
Laboratory workers
$\hfill I$ cannot answer; this was not included in my role in the COVID-19 response.
Other (please specify)

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

in my role

\* 34. Did you experience any <u>recruitment</u> difficulties with public health staff to support COVID-19?

🔵 No

) Yes

🔵 Don't know

Public Health Response to	COVID-19 in Oregon	- LPHA Survey 2022
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\* 35. Which job-specific skills were hardest to recruit for? (Select all that apply)

Data Analytics and Assessment Skills	
	a Analytics and Assessment Skills

Policy Development and Program Planning Skills

Communication Skills

Health Equity Skills

Community Partnership Skills

Public Health Sciences Skills

Management and Finance Skills

Leadership and Systems Thinking Skills

I cannot answer; this was not included in my role in the COVID-19 response.

Other (please specify)

# Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

\* 36. Did you experience either of the following difficulties with public health staff to support COVID-19:

	No	Yes	Don't know
Onboarding	$\bigcirc$	$\bigcirc$	$\bigcirc$
Retainment of staff	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 37. Which of the following did your LPHA perform to ensure culturally-competent

workforce? (Select all that apply)

Ensure hiring managers were trained in hiring culturally-competent candidates

Advertise jobs in diverse networking groups and job boards

Assess candidates on cultural competency

Hire bilingual staff

Hire staff with diverse lived experience

None of the above

I cannot answer; this was not included in my role in the COVID-19 response.

Other (please specify)

\* 38. Did your LPHA have to reassign employees from their regular duties to support the COVID-19 response?

O No

O Yes

O Don't know

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022
* 39. From which programs were these employees reassigned? (Select all that apply)
Environmental Health
Maternal & Child Health
Chronic Disease Prevention
HIV & STI Prevention
Injury & Violence Prevention
Health IT or Informatics
Health Equity and Social Justice
I cannot answer; this was not included in my role in the COVID-19 response.
Other (please specify)

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

\* 40. Please estimate the percent of permanent staff who left your LPHA between March 2020-July 2022. Do not include temporary or limited duration COVID-19 response staff.

C Less than 5%

5-24%

25-50%

Over 50%

🔿 No staff left our LPHA between March 2020-July 2022

() I cannot answer; this was not included in my role in the COVID-19 response.

# Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

\* 41. Why did staff leave your LPHA? (Select all that apply)

Retirement

Early retirement

Accepted a position at OHA

Accepted a position at another LPHA

Accepted a position with an unknown employer

Was let go for performance reasons

Other (please specify)

## Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

#### Vaccine

\* 42. Which of the following challenges did your LPHA face in regards to coordination and implementation of your vaccination plan? (Select all that apply)

Financial reimbursement for costs associated with vaccine administration
Vaccine storage issues (e.g., accessibility of storage facility, transportation, etc.)
Vaccine supply
Staffing issues relating to vaccine distribution
Community confidence in vaccine or other issues
None
I cannot answer; this was not included in my role in the COVID-19 response.
Other (please specify)

\* 43. Did your LPHA coordinate or provide vaccination clinics?

- O Yes
- O No
- O Don't know

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022
* 44. Which types of vaccination distribution methods did you use? (Select all that apply)
Mobile Vans
Pop-Up Clinics
Drive-through clinics
School-Based Vaccination Sites
Family Vaccination Clinics
Other (please specify)

# Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

## **COVID-19** Communications

# The next several questions will ask you about how your LPHA communicated about public health mandates with the public.

\* 45. Which of the following mass-reach communication platforms did your LPHA use to communicate COVID-19 information? (Select all that apply)

LPHA Website
Local news stations
Social media
Radio stations
Newspapers
] I cannot answer; this was not included in my role in the COVID-19 response.
Other (please specify)

\* 46. Reflecting on adherence to the public health protections in **Stage 1 (March - November 2020)**, how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage	I was not working on COVID-19 response in my organization at this stage.
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 47. Reflecting on adherence to the public health protections in **Stage 2 (December 2020 - August 2021)**, how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage	I was not working on COVID-19 response in my organization at this stage.
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 48. Reflecting on adherence to the public health protections in **Stage 3 (September 2021** 

- **February 2022**), how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage	I was not working on COVID-19 response in my organization at this stage.
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 49. Reflecting on adherence to the public health protections in **Stage 4 (March - July 2022)**, how would you evaluate OHA's communication with the community about the following public health requirements?

	Poor	Fair	Good	Excellent	Not applicable to this stage	I was not working on COVID-19 response in my organization at this stage.
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Changes to investigative guidelines	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 50. When developing targeted public health messaging, how often did your LPHA do the following:

	Always	Sometimes	Rarely	Never	Not applicable because we did not create targeted messaging	I cannot answer; this was not included in my role in the COVID-19 response.
Make COVID-19 messaging available in multiple languages	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging met ADA standards	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Ensure COVID-19 messaging was written in plain language	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

51. In which of the following languages did your LPHA make COVID-19 messaging available? (Select all that apply)

English	Korean
Spanish	Russian
Arabic	Somali
Simplified Chinese	Vietnamese
Traditional Chinese	Assigned Sign Language (ASL)
Chuukese	Not applicable because we did not create targeted messaging
	I cannot answer; this was not included in my role in the COVID-19 response.
Other (please specify)	

# \* 52. What populations did your LPHA prioritize for community- or population-specific

# COVID-19 messaging? (Select all that apply)

Older adults	Racial/ethnic communities
Nursing home residents	LGBTQ+
People with chronic medical conditions	Pregnant people
Low income individuals/families	Individuals/families experiencing homelessness
Children	None
People with disabilities (e.g. physical, mental, emotional, cognitive, etc.)	I cannot answer; this was not included in my role in the Covid-19 response.
People with behavioral health conditions	
Other (please specify)	

\* 53. Which racial/ethnic communities did you prioritize for culturally-specific COVID-19 messaging?

Hispanic populations	Korean populations
Arabic populations	Russian populations
African American/Black populations	Somali populations
Chinese populations	Vietnamese populations
Micronesian populations	None
Pacific Islander populations	I cannot answer; this was not included in my role in the COVID-19 response.
Other (please specify)	

# Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

## Public Health Services

During the COVID-19 pandemic, many LPHAs were forced to suspend or alter foundational public health services to respond to the COVID-19 pandemic. The following questions will ask about how your LPHA changes existing services and programs during the COVID-19 response.



\* 54. For each of the following services please state if your LPHA reduced or expanded services during **Stage 1 (March - November 2020)** of the pandemic.

	Reduced services	Expanded services	Service remained the same	My LPHA doesn't provide this service	I was not working on COVID-19 response in my organization at this stage.		
Emergency preparedness	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Epidemiology and surveillance (routine)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Environmental health inspections	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Immunizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Screening/treatment for HIV/AIDs, other STDs and/or TB	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Maternal and child health services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Adolescent or school health	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Other	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Other (please specify the other services, if applicable)							

\* 55. For each of the following services please state if your LPHA reduced or expanded services during **Stage 2 (December 2020 - August 2021)** of the pandemic.

	Reduced services	Expanded services	Service remained the same	My LPHA doesn't provide this service	I was not working on COVID-19 response in my organization at this stage.
Emergency preparedness	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Epidemiology and surveillance (routine)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Environmental health inspections	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Immunizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Screening/treatment for HIV/AIDs, other STDs and/or TB	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Maternal and child health services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Adolescent or school health	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify t	he other services, if a	applicable)			

\* 56. For each of the following services please state if your LPHA reduced or expanded services during **Stage 3 (September 2021 - February 2022)** of the pandemic.

	Reduced services	Expanded services	Service remained the same	My LPHA doesn't provide this service	I was not working on COVID-19 response in my organization at this stage.
Emergency preparedness	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Epidemiology and surveillance (routine)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Environmental health inspections	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Immunizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Screening/treatment for HIV/AIDs, other STDs and/or TB	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Maternal and child health services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Adolescent or school health	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify t	he other services, if a	applicable)			

\* 57. For each of the following services please state if your LPHA reduced or expanded services during **Stage 4 (March - July 2022)** of the pandemic.

	Reduced services	Expanded services	Service remained the same	My LPHA doesn't provide this service	I was not working on COVID-19 response in my organization at this stage.
Emergency preparedness	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Epidemiology and surveillance (routine)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Environmental health inspections	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Immunizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Screening/treatment for HIV/AIDs, other STDs and/or TB	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Maternal and child health services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tobacco, alcohol, or other drug prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Diabetes screening and prevention work	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Obesity prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suicide prevention	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Adolescent or school health	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify t	the other services, if a	applicable)			

\* 58. Which of the following issues, if any, did your LPHA address via targeted initiatives or programs during the COVID-19 pandemic?

Vaccine hesitancy
Food security
Behavioral or mental health conditions
Access to healthcare services
Prenatal and postpartum care
Substance use (alcohol, tobacco, opioid, cannabis)
Programs that service infants and young children
Racism
None of these
Other (please specify)

## Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

## After-action Review

\* 59. Has your LPHA conducted an After-Action Review (AAR)?

🔿 No

Not yet, but we are planning to conduct an AAR

 $\bigcirc$  Yes, we are currently conducting an AAR

( ) Yes, we have already conducted an AAR

() I cannot answer; this was not included in my role in the COVID-19 response

## Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

\* 60. When was your AAR conducted? (Month, Year)

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

\* 61. Do you anticipate making changes or adjustments to your program, functional, or business models based on lessons learned during COVID-19 pandemic?

🔿 No

○ Yes, planning to make changes

○ Yes, already adopted changes

O Unsure

I cannot answer; this was not included in my role in the COVID-19 response.

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

\* 62. Please elaborate on the changes you have adopted/are considering or planning to adopt.

Public Health Response to COVID-19 in Oregon - LPHA Survey 2022

## Survey end

Thank you for taking the time to complete this survey, we really appreciate your perspectives and feedback. Information you've provided will be included in up to three reports on Oregon's public health response to Covid-19 for the Oregon legislature (November 2022, April 2023, September 2023). If you have any additional thoughts or questions, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co. Thanks again! \* 3. What was/is your position in your EM office/program for the COVID-19 response? (Select all that apply)



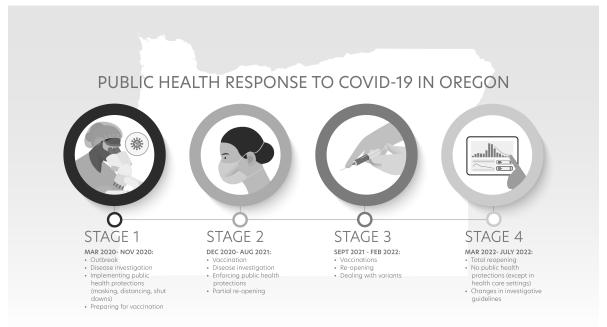
\* 4. Were you in a COVID-19 response role for at least 6 months between March 2020 - July 2022?

O Yes

🔿 No

Public Health Response to COVID-19 in Oregon - Emergency Management Survey

Stages of the Covid-19 pandemic



\* 5. Looking at the pandemic stages graphic above, during which stages was your Emergency Management office/program involved in COVID-19 response activities? (Please select all that apply)

Stage 1
Stage 2
Stage 3
Stage 4
All stages

# \* 6. Which of the following COVID-19 response activities did your EM office/program participate in during all stages of the response? (Select all that apply)

EOC activation and coordination with other jurisdictional EOCs
Coordination of resource requests with local and regional agencies
Coordination of public information and notifications to the community
Activation of a Joint Information Center/System
Coordination of activities with non-health organizations
Volunteer Management and Coordination (CERT, MRC, other)
Notification and/or recommendations to the Board of Commissioners
Management of donations
Shelter management/coordination
Finance tracking
Logistics support
Participation in any MAC-G
Other (please specify)

# Public Health Response to COVID-19 in Oregon - Emergency Management Survey

## Preparedness

\* 7. Based on your experience to date, how would you evaluate your **EM office/program's** overall level of emergency preparedness to respond to the COVID-19 pandemic?

- $\bigcirc$  Not at all prepared
- Minimally prepared
- Moderately prepared
- Highly prepared

\* 8. Please elaborate on why you selected your response to the question above.

\* 9. Thinking about when you first began working on COVID-19, how would your rate your **individual** level of emergency preparedness to respond to the pandemic (e.g., knowledge, training, experience, expertise)?

- $\bigcirc$  Not at all prepared
- Minimally prepared
- Moderately prepared
- Highly prepared

\* 10. Please elaborate on why you selected your response to the question above.

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#### Response

The next several questions will ask about state and local response to the COVID-19 pandemic.

\* 11. When did your EM office/program begin formal COVID-19 response?

 $\bigcirc$  Date of Oregon's emergency declaration

O Date of first COVID-19 case in your city or county

O Date of federal emergency declaration

Other (please specify)

\* 12. Did your EM office/program coordinate with or provide support to state and/or local public health for **vaccine distribution**?

- O Yes
- 🔿 No
- O Don't know

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Vaccine distribution methods

\* 13. Which types of vaccination distribution methods were used? (Select all that apply)

Mobile Vans
Pop-Up Clinics
Drive-through clinics
School-Based Vaccination Sites
Family Vaccination Clinics
Other (please specify)

14. What was your biggest challenge in supporting vaccine distribution?

15. What was your biggest success in supporting vaccine distribution?

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# PPE Distribution

\* 16. Did your EM office/program coordinate with or provide support to state and local public health for **PPE distribution**?

O Yes

🔿 No

O Don't know

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## PPE Distribution Details

17. What was your biggest challenge in supporting PPE distribution?

# Public Health Response to COVID-19 in Oregon - Emergency Management Survey

## Isolation and Quarantine

\* 19. Did your EM office/program coordinate with or provide support to state and local public health for **isolation and quarantine**?

🔵 Yes

🔿 No

🔿 Don't know

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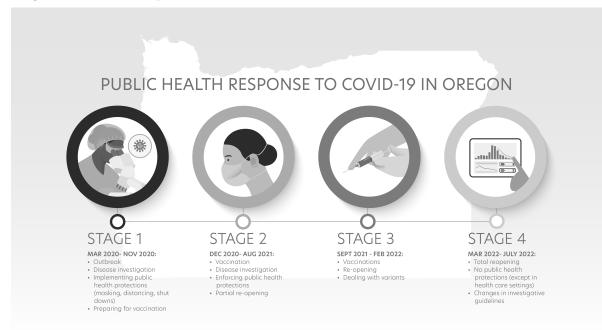
Isolation and Quarantine Details

20. What was your biggest success in supporting isolation and quarantine?

21. What was your biggest challenge in supporting isolation and quarantine?

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Response Stages 1 & 2



\* 22. For **Stage 1 (March - November 2020)**, state whether your EM office/program reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information coordination	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$
Enforcement of Isolation and Quarantine	0	0	$\bigcirc$

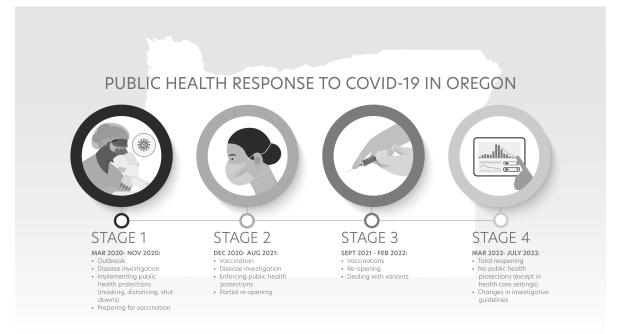
\* 23. For **Stage 2 (December 2020 - August 2021)**, state whether your EM office/program reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information coordination	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$
Enforcement of Isolation and Quarantine	$\bigcirc$	$\bigcirc$	$\bigcirc$

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Response Stages 3 & 4

Stages of the Covid-19 pandemic



\* 24. For **Stage 3 (September 2021 - February 2022)**, state whether your EM office/program reduced or expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information coordination	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$
Enforcement of Isolation and Quarantine	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 25. For **Stage 4 (March - July 2022)**, state whether your EM office/program expanded its authority, roles, and/or responsibilities in their COVID-19 response.

	Reduced authority, roles, and/or responsibilities	Expanded authority, roles, and/or responsibilities	Authority, roles, and/or responsibility level did not change
Procurement or provision of PPE	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public information coordination	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 testing	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine administration	$\bigcirc$	$\bigcirc$	$\bigcirc$
Enforcement of Isolation and Quarantine	$\bigcirc$	$\bigcirc$	$\bigcirc$

Public Health Response to COVID-19 in Oregon - Emergency Management Survey

## Local EM Response

\* 26. Which of the following challenges hindered the effectiveness, scale, or quality of your EM office/program's COVID-19 response? (Select all that apply)

Did not have enough staff
Lack of adequate funding
Lack of training in emergency preparedness
Lack of guidance from state government
Inconsistent guidance from state government
Not enough community partnerships (including health care and CBO partnerships)
Lack of guidance from federal government
Inconsistent guidance from federal government
Politicization of public health
Inadequate data, especially sub-population data
Not applicable; My EM office/program did not encounter any challenges
Other (please specify)

27. Do you have anything additional to share about challenges your EM office/program experienced in the response to the pandemic?



\* 28. Regarding your EM office/program's response to the COVID-19 pandemic, how well do you believe your **EM office/program** was able to:

	Poor	Fair	Good	Excellent	Unsure
Establish and support PH within the incident command system/structure	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Integrate equity officers/managers into the incident command system/structure	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinate information sharing among response partners	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinate public information dissemination	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manage differences or disputes about the response	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Acquire assistance and information from others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Provide assistance and information to others	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 29. Overall, how would you rate your **EM office/program's** response to the COVID-19 pandemic during each stage?

	Poor	Fair	Good	Excellent	Unsure
Stage 1	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 2	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 3	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Stage 4	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

30. Do you have anything additional to share about your EM office/programs response to the pandemic?



Public Health Response to COVID-19 in Oregon - Emergency Management Survey

# State Response

\* 31. How would you rate each of the following aspects of **Oregon's public health system** response to COVID-19?

	Poor	Fair	Good	Excellent	Unsure
Prioritization of health equity	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
COVID-19 response planning	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Guidance provided by OHA to LPHAs	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Distribution of Personal Protective Equipment	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Testing availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccination rollout and availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Contact tracing	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Data accessibility and availability	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Staff recruitment and hiring	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Public/private partnerships	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Quarantine/isolation facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Wraparound supports during quarantine (rent, food, etc.)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

32. Do you have anything additional to share about Oregon's public health response to the pandemic?

# Public Health Response to COVID-19 in Oregon - Emergency Management Survey

# Funding

- \* 33. Did your EM office/program receive any COVID-19 specific funding?
  - 🔿 No
  - O Yes
  - 🔵 Unsure

Public Health Response to COVID-19 in Oregon - Emergency Management Surve
Funding sources and barriers
* 34. Which sources did you receive COVID-19 specific funding from? (Select all that apply.)
Oregon Health Authority
Office of Emergency Management
Federal government/FEMA
Other (please specify)
* 35. Which of the following, if any, were a barrier to efficient use of the COVID-19 funds?
(Select all that apply)
The length of time it took to receive funds
Frequency of receiving funds
Reporting requirements associated with the funding source
Reimbursement structure or model of funding
Spending requirements for funding source (e.g., could only spend money on specific items)
Hiring new employees
County-level administrative requirements
None of these
Other (please specify)

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# Partnerships

\* 36. How did your EM office/program partner with the following organizations or agencies as part of the COVID-19 response?

	Partnered for COVID- 19 response planning	Partnered for COVID- 19 testing sites	Partnered for PPE distribution	Partnered for vaccine clinics	Partnered for culturally- responsive, targeted health equity response	Partnered for community- or population- specific communications	Partnered for enforcement of public health mandates or requirements	-
Community Based Organizations								
Education - K-12 education								
Education - Higher Ed (college, university, trade school)								
Health systems/Hospitals								
Coordinated Care Organizations								
Long term care facilities								
Tribes								
Oregon Health Authority								
State Emergency Management								
Other (please speci	fy)				_			
					1			

\* 37. Thinking about your COVID-19 response partners, did your EM office/program have existing partnerships, develop new partnerships, or not partner with the following organizations?

	Existing partnership	New partnership	Some existing and some new partnerships	Did not partner
Community Based Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - K-12 education	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Education - Higher Ed (college, university, trade school)	0	$\bigcirc$	$\bigcirc$	$\bigcirc$
Health systems/Hospitals	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Coordinated Care Organizations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Long term care facilities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Tribes	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Oregon Health Authority	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
State Emergency Management	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Other (please specify)				

# Public Health Response to COVID-19 in Oregon - Emergency Management Survey

## COVID-19 Communications

\* 38. Did your EM office/program coordinate with or provide support to state and/or local public health for public information dissemination?

O Yes

🔵 No

O Don't know

Public Health Response to COVID-19 in Oregon - Emergency Management Survey

## Communication support

39. What was your biggest challenge in coordinating or supporting public information dissemination?

40. What was your biggest success in coordinating or supporting public information dissemination?

Public Health Response to COVID-19 in Oregon - Emergency Management Surv
* 41. Which of the following mass-reach communication platforms did your EM office/program use to communicate COVID-19 information? (Select all that apply)
EM Website
Local news stations
Social media
Radio stations
Newspapers
My EM office/program did not use any mass-reach communication platforms
Other (please specify)

Public Health Response to COVID-19 in Oregon - Emergency Management Surve

## COVID-19 Communications

\* 42. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 1 (March - November 2020)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

# \* 43. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 2 (December 2020 - August 2021)**?

	Poorr	Fair	Good	Excellent	Not applicable to this stage
Stay-at-home orders	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit public gatherings	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Prohibit indoor dining	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (K-12)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
In-person school closures (higher ed)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 44. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 3 (September 2021 - February 2022)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Mask mandates	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

\* 45. How would you evaluate OHA's communication with the community about the following public health requirements during **Stage 4 (March - July 2022)**?

	Poor	Fair	Good	Excellent	Not applicable to this stage
Isolation and quarantine guidance	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Changes to investigative guidelines	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Vaccine availability and priority populations	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lifting restrictions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

# Public Health Response to COVID-19 in Oregon - Emergency Management Survey

# Wrap Up

Thank you for taking the time to complete this survey, we really appreciate your perspectives and feedback. Information you've provided will be included in up to three reports on Oregon's public health response to COVID-19 for the Oregon legislature (November 2022, April 2023, September 2023). If you have any additional thoughts you would like to share with us or questions, please contact Elizabeth Paschal at Rede Group at elizabeth.paschal@redegroup.co. Thanks again!